

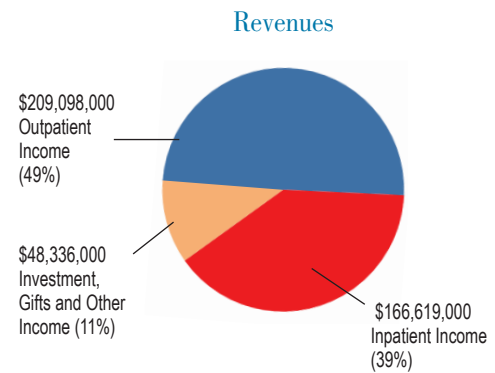
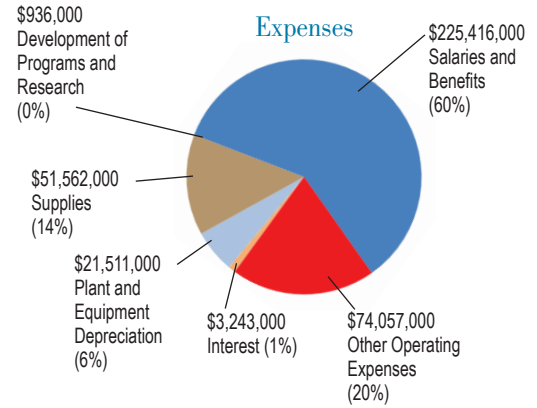
2014 Financial Review

The Health System achieved a 5.1 percent operating margin for the year, versus the 3.4 percent margin we budgeted and the 6.0 percent margin we achieved last year. Operating margin represents revenue over expenses strictly from operations, excluding donations and investments.

CHKD Health System Operating Statistics

Fiscal Year ending 6/30/14

CHKD	2012	2013	2014
Number of Beds in Service	206	206	206
Patient Days	48,521	49,292	45,727
Admissions	5,399	5,177	4,602
Average Daily Census	132.9	135.0	125.3
Surgeries	13,110	13,109	12,585
Outpatient Clinic Visits	150,511	144,023	145,037
Emergency Visits	47,998	49,651	44,661
CSSG (surgical practices)			
Office Visits	40,047	42,895	43,900
Surgical Cases	5,481	5,703	5,539
CMG (primary care practices)			
Office Visits	415,935	378,068	357,448



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