

## 2009 Financial Review

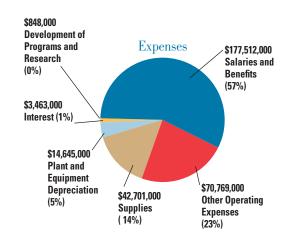
he Health System reflected an operating margin of 1.6% for the 12 months ending June 30, 2009, versus .8% and 0.0% for the budget and prior year respectively. Operating margin represents revenue over expenses strictly from operations, excluding donations and investments.

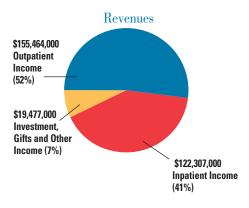
	Year ending 6/30/0 2007	2008	200
CHKD	200.	2000	200.
Number of Beds in Service	186	186	19
Patient Days	52,831	52,915	51,80
Admissions	6,254	6,190	6,25
Average Daily Census	144.3	144.6	141.
Surgeries	11,962	12,437	12,85
Outpatient Clinic Visits	122,340	137,282	143,04
Emergency Visits	46,118	46,588	47,85
CSSG (surgical practices)			
Office Visits	30,302	34,352	34,42
Surgical Cases	4,679	5,303	5,09

## CMG (primary care practices) Office Visits 365,781 376,183 406,643 Children's Health System Board of Directors Board of Directors

Edward A. "Buzz" Heidt Jr., Chairman J. Jerry Kantor, Chairman Maryellen Baldwin Julia Childress Beck Sarah Bishop David J. Benjack Harold J. Cobb Jr. Kathryn P. Callahan Pamela Q. Combs James D. Dahling James D. Dahling Susan R. Einhorn Conrad M. Hall T.A. "Ted" Grell Jr. Maurice A. Jones Kathleen Heaton Cynthia S. Kelly, MD Sunshine M. Leinbach Elizabeth D. Lanoue, MD Lynne Mallory Winter John R. Lawson II Elizabeth F. Middleton Barbara C. Lipskis S. Trevor Pardee Hugh T. McPhee, MD Karen Priest Lloyd U. Noland III Gail F. Pruden Donald Nuss, MD Dan Ryan Kevin B. Rack Tazewell Taylor Mark R. Warden Lewis Webb Elizabeth M. Weller

Rolf Williams





Children's Hospital of The King's Daughters is accredited by the Joint Commission and is licensed by the Commonwealth of Virginia. This report is published by the Marketing and Public Relations Department of CHKD,

> 601 Children's Lane, Norfolk, Virginia 23507 © 2009 Children's Health System Inc.